# **ADAPTIVE LEADERSHIP STYLES AT A GLANCE**

Effective leaders adapt their approach based on team member readiness and situation requirements.

### Directing

High directive, low supportive behavior. Clear instructions and close supervision.

### Use when:

- · Team members are new or inexperienced
- Tasks require precise execution
- · Time constraints are significant

### What to do:

- Provide specific instructions
- Define roles clearly
- Monitor progress closely
- Make decisions with minimal input

Coaching

High directive, high supportive behavior. Explains decisions and provides opportunity for clarification.

### Use when:

- Team members show some competence but need guidance
- · Motivation fluctuates or is inconsistent
- · Skills are developing but not fully formed

### What to do:

- · Explain the "why" behind decisions
- · Solicit input while maintaining direction
- · Provide feedback and encouragement
- · Focus on skill development

### Supporting

Low directive, high supportive behavior. Facilitates and supports team members' efforts.

### Use when:

- · Team members have necessary skills
- · Confidence or motivation needs boosting
- Team members need encouragement to take ownership

### What to do:

- Listen actively to concerns
- · Involve team in decision-making
- Provide resources and remove obstacles
- · Offer recognition and emotional support

## Delegating

Low directive, low supportive behavior. Turns over responsibility for decisions and implementation.

### Use when:

- · Team members are highly skilled and experienced
- · Motivation and confidence are consistently high
- · Team members are ready for autonomy

#### What to do:

- · Define outcomes but allow freedom on methods
- · Provide resources then step back
- · Remain available for consultation
- · Trust team members to solve problems